



ARMY PIT PROGRAM

ARMY FUZE FY26 ANNUAL REPORT

ONE MISSION. UNLIMITED INNOVATION.

OCT 2026

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LETTER FROM THE DIRECTOR

Dear Colleagues,

The United States Army is operating at a moment of rapid technological and operational change. Advances in autonomy, artificial intelligence, advanced sensing, human–machine integration, and emerging manufacturing techniques are reshaping the character of warfare. Our adversaries are adapting quickly, drawing from commercial innovation cycles and fielding new capabilities at a tempo that challenges traditional defense development. To stay ahead, the Army must innovate faster, integrate more effectively, and ensure new technologies are shaped by real operational needs from the very beginning.

Army FUZE was built for this moment. As the Army’s flagship innovation engine, FUZE unifies xTech, the Army Small Business Innovation Research and Small Business Technology Transfer Program (SBIR|STTR), Army Manufacturing Technology (ManTech), and the Technology Maturation Initiative (TMI) into a single enterprise dedicated to discovering, developing, and transitioning high potential capabilities. Our purpose is clear: accelerate innovation, strengthen modernization pathways, and deliver meaningful capability to Soldiers with greater speed and discipline. We apply a venture oriented mindset by scouting widely, investing early, embracing informed risk, and doubling down on technologies with strong operational potential—always ensuring Soldiers remain central to development.

This annual report reflects that mission. Its intent is to share key accomplishments from Fiscal Year 2026, highlight the progress and impact of Army FUZE, and outline forward looking objectives that will guide our work as we continue building a faster, more integrated Army modernization ecosystem.

Since our inception in Fall 2025, FUZE has expanded access to the Army’s innovation enterprise, increased field demonstrations, strengthened collaboration with mission owners and industry, and advanced the transition readiness of emerging technologies. These achievements signal a growing, unified effort aligned with the Army’s broader modernization and acquisition reform priorities.

Our progress this year was driven by a wide community of partners. I extend my deepest appreciation to the innovators, researchers, and private sector partners who brought forward new ideas; to Army leaders and acquisition professionals who championed modernization; and especially to our Soldiers, whose candid feedback and operational insight ensured each capability is shaped for real world demands.

As we look to Fiscal Year 2027, FUZE will build on this momentum. We will deepen integration across the unified portfolio, expand Soldier Exercises, strengthen transition pathways, and continue aligning our efforts with the Army’s modernization priorities. Our commitment remains the same: deliver emerging capability at the speed required for tomorrow’s fight, with Soldiers at the center and innovation at the core.

Thank you for your continued dedication and partnership. Together, we are driving an Army modernization ecosystem built for speed, powered by collaboration, and prepared for the challenges ahead.



DR. MATT WILLIS
DIRECTOR, ARMY FUZE



IMPACT BY THE NUMBERS

NUMBER OF APPLICANTS ACROSS FUZE SOLICITATIONS	3,500+
AMOUNT OF PRIZE DOLLARS AWARDED	\$334M+
NUMBER OF ARMY-ORGANIZATIONS COLLABORATED WITH	60+
NUMBER OF CONFERENCES AND DEMOS WITH FUZE PARTICIPATION	20+
NUMBER OF EXPERIMENTATION/DEMONSTRATION EVENTS INVOLVING FUZE-SOURCED TECHNOLOGY	22
NUMBER OF STATES REACHED THROUGH FUZE OPPORTUNITIES	34
NUMBER OF COUNTRIES REACHED THROUGH FUZE OPPORTUNITIES	5

ARMY FUZE PORTFOLIO

Army FUZE operates as the enterprise accelerator responsible for strengthening how the Army scouts, evaluates, develops, matures, and prepares emerging technologies for transition. To guide this mission, FUZE aligns its work to a clear vision for the future of Army innovation and a set of strategic priorities that shape enterprise actions, partnerships, and investments. Together, these elements define FUZE's identity as a unified, adaptive, and modernization-focused construct built to meet the Army's evolving operational and technological landscape.

As the Army's flagship innovation engine, FUZE accelerates the transition of innovative capabilities to the field by connecting four Army innovation programs, scaling impact, and reshaping acquisition through a unified, Soldier-centric approach.

MISSION

Accelerate the transition of innovative capabilities to the field by connecting programs, scaling impact, and reshaping acquisition through a unified, Soldier-centric approach.

VISION

To redefine how innovation moves from idea to impact, by forging partnerships, synchronizing efforts, and unlocking the realm of the possible to ensure warfighter readiness.

FUZE CREATES A SEAMLESS INNOVATION PIPELINE TO ENSURE

- STRATEGIC ALIGNMENT WITH ARMY MODERNIZATION PRIORITIES
- EFFICIENT RESOURCE ALLOCATION ACROSS THE INNOVATION LIFECYCLE
- ACCELERATED TRANSITION INTO PROGRAMS OF RECORD
- REDUCED RISK THROUGH EARLY MANUFACTURABILITY AND SUSTAINMENT PLANNING

EACH FUZE PROGRAM PLAYS A DISTINCT BUT CONNECTED ROLE			
			
xTech: Discovers and accelerates dual-use technologies by engaging innovators through prize competitions, pitch events, and collaboration opportunities	Army SBIR STTR: Engages small businesses and research partners in developing and transitioning cutting-edge technologies that support operational readiness	TMI: Advances breakthrough tech and bridges the gap from prototype to battlefield, delivering acquisition-ready solutions for the Army's toughest challenges	Army ManTech: Accelerates the development and implementation of advanced manufacturing capabilities to support Army modernization

TRANSFORMING HOW THE ARMY DOES BUSINESS

To deliver modern capabilities to the tactical edge at the speed of relevance, Army FUZE has systematically dismantled bureaucratic bottlenecks, replacing legacy administrative friction with an agile commercial operating model. By aligning technology, venture capital, and direct Soldier feedback, FUZE converts strategic priorities into immediate, tangible battlefield advantages.

INITIATIVE / REFORM AREA	TRADITIONAL ARMY APPROACH	FUZE OPERATING MODEL & REAL-WORLD EXAMPLES
75 Day Concept-to-Fielding Cycle	Multi-year requirements generation and formal defense milestone testing	Rapid Operational Integration: At the 2025 AUSA xTech Disrupt live pitch competition, winning commercial prototypes were deployed to Soldiers in the 25th Infantry Division in Hawai'i within 21 days and placed on a scaling trajectory within 75 days
Bridging the "Valley of Death"	Prototypes succeed in lab testing but fail to transition into Programs of Record (PoR) due to rigid budget cycles	The "Big Three Alignment: Upfront selection panels unite Portfolio Acquisition Executives (PAEs) / Program Managers (PMs), PIT leaders, and frontline warfighters to evaluate manufacturability and long-term scaling before awarding funds
Venture Capital Portfolio Strategy	Heavy reliance on traditional prime contractors and multi-decade monolithic platforms	Diverse Dual-Use Bets: Manages a \$750M annual investment portfolio aimed at non-traditional defense startups, allowing the Army to "fail fast, divest what doesn't work, and scale what does"
Edge-Driven Prototyping	Testing conducted in isolated contractor labs or artificial test ranges	Direct Soldier Experimentation: Deployed modified commercial UAS and 5G Sidelink / TSM® mesh communication nodes directly with small UAS platoons from the 4th Infantry Division and 10th Special Forces Group
Supply Chain & Industrial Scaling	Slow procurement of critical components dependent on brittle offshore supply chains	Onshoring & Advanced Manufacturing: Pairs ManTech with small businesses to onshore critical electronics, battery chemistry, and universal UAS charging standards for surge manufacturing

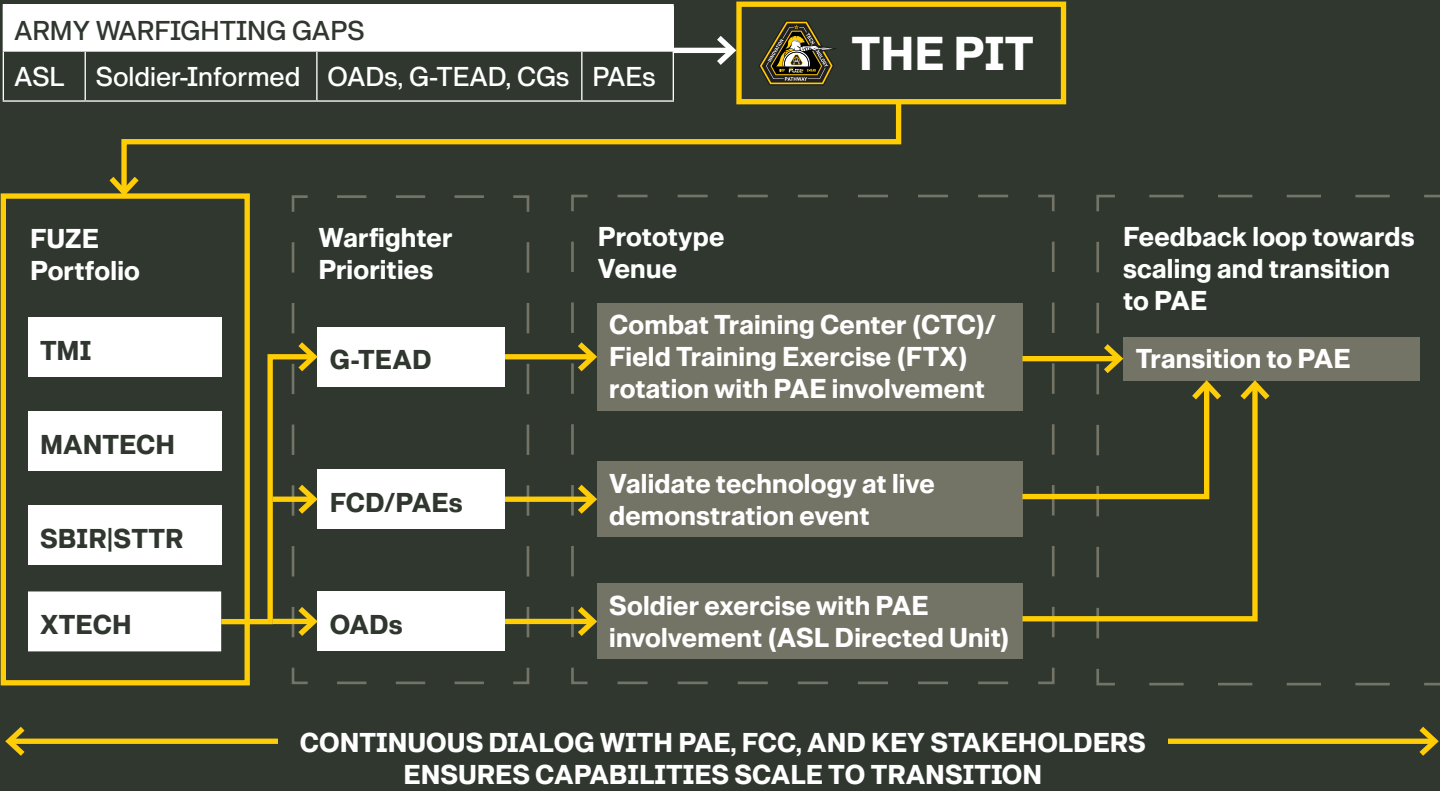
THE PATHWAY FOR INNOVATION AND TECHNOLOGY

The Army is undertaking a historic transformation of its modernization and acquisition enterprise, restructuring processes and organizational constructs to meet the demands of a rapidly evolving operational environment. This transformation includes the establishment of the Pathway for Innovation and Technology (PIT) and the introduction of Portfolio Acquisition Executives (PAEs). Operating under a new 6 PAE + 2 model, the PIT was created as one of the +1s to serve as the Army’s mechanism to integrate innovation into capability development and acquisition execution, with the ultimate objective being successful transition and the commitment of real acquisition funding, driving Soldier vetted innovations into PAE programs of record to deliver lethal and scalable capabilities to the field.

As one of the three components of the PIT, FUZE is a foundational enabler of this mechanism, working in close coordination with the Global Tactical Edge Directorate (G TEAD) and Operational Acquisition Detachments (OADs). G TEAD provides the forward leaning operational command and oversight that shapes tactical requirements, while OADs act as the execution arms that translate those requirements into rapid acquisition actions.

As a part of the PIT, FUZE serves as the Army’s innovation engine, engaging commercial and defense ecosystems to provide public capital for emerging technology, reduce risk, and accelerate discovery, development, and deployment. Operating inside the PIT allows FUZE to align its activities with the Army’s broader modernization architecture, ensuring that the solutions it advances are not only promising but strategically positioned for evaluation, acquisition, and transition. This relationship strengthens continuity across the modernization lifecycle: technologies move along clearer pathways, informed by iterative feedback and operational context rather than episodic reviews. Soldier touchpoints occur early and often, enabling FUZE to mature concepts based on real mission needs before they reach enterprise decision points. Collaboration across the PIT ecosystem, including FUZE, G TEAD, and OADs, enhances visibility and reduces friction, ensuring high value concepts are recognized, supported, and not lost between organizations or phases.

Together, these integrated components reinforce confidence in transition decisions and accelerate the delivery of meaningful capabilities to Soldiers.



PARTNERSHIP IN ACTION

FUZE drives innovation by partnering with stakeholders that share the commitment to accelerating solutions for Soldiers, ranging all the way from senior Army leaders to small businesses with no prior experience working with the U.S. Army. Together, mission partners contribute unique capabilities, perspectives, and resources that expand the impact across the Army and beyond.

UNIFIED BY PURPOSE, POWERED BY COLLABORATION		
SOLDIERS AND OPERATIONAL END USERS	INDUSTRY INNOVATORS AND STARTUPS	INVESTORS AND INNOVATION CAPITAL NETWORKS
Soldiers provide feedback through FUZE to ensure innovations are ready for the field.	Industry innovators, ranging from defense primes to startups, have access via FUZE to funding and transition pathways to turn solutions into battlefield-ready capabilities.	Venture firms, accelerators, and dual-use capital networks partner with FUZE to shape co-investment opportunities, bridging the gap between defense and commercial markets.
ARMY COMMANDS AND PROGRAM OFFICES	DEPARTMENT OF WAR PARTNERS	POLICY AND LEGISLATIVE STAKEHOLDERS
Program Managers, PAEs, and Army leaders coordinate with FUZE to align innovation efforts with acquisition priorities to accelerate transition and maximize impact.	The Office of the Secretary of War and broader DoW innovation ecosystem can collaborate with FUZE on cross-service integration, technology development, and stronger joint service outcomes.	Congress, DoW policy offices, and the Executive branch engage with FUZE to inform strategy, support industrial resilience, and shape legislation that strengthens the innovation pipeline.
ACADEMIC INSTITUTIONS AND RESEARCH CENTERS	MANUFACTURING PARTNERS	RESEARCH LABS AND S&T PROFESSIONALS
Universities, national labs, and research institutions partner with FUZE to tap into early-stage discovery, dual-use technologies, and research aligned with future operational concepts.	Defense industrial base suppliers, advanced manufacturing firms, and transition-focused integrators work with FUZE to scale prototypes into production-ready solutions.	Researchers, labs, and S&T professionals across the Army engage with FUZE to inform technical strategy, validate feasibility, and guide long-term innovation planning.



XTECH

The Army FUZE xTech Program is the Army’s premier catalyst for discovering, evaluating, and accelerating commercial dual-use technology at the speed of relevance. By lowering barriers to entry for small businesses and non-traditional defense innovators, xTech provides direct pathways—including seed funding, mentorship, rapid contracting opportunities, Soldier integration, and direct end user feedback—to align commercial breakthroughs with critical military modernization priorities.

PROGRAM METRICS	
NUMBER OF XTECH COMPETITIONS LAUNCHED	12
NUMBER OF XTECH COMPETITIONS COMPLETED/WINNERS ANNOUNCED	10
DOLLAR AMOUNT OF CASH PRIZES AWARDED*	\$9.5M
NUMBER OF FOLLOW-ON SBIR STTR AWARDS FROM XTECH	84 / \$107M OBLIGATED
NUMBER OF XTECH SUBMISSIONS*	2700+
SUBMISSIONS FROM COMPANIES NEW TO DOW AT THE TIME OF COMPETITION LAUNCH*	1 IN 2
NUMBER OF SOLDIER EXERCISES/DEMONSTRATIONS CONDUCTED	8

*Values are approximated.

PROGRAM SPOTLIGHT: XTECH|DISRUPT: MESODYNE ADVANCES FROM SOLDIER EXERCISE TO SCALE

Less than a year after winning xTech|Disrupt, Mesodyne is scaling production of its LightCell power generation system to 10 units per month, an outcome that follows a year of Soldier testing, technology maturation, and follow-on investment. Within 30 days of its selection at the 2025 Association of the United States Army (AUSA) Annual Meeting and Exposition, Mesodyne was in Hawaii with the 25th Infantry Division at the Joint Pacific Multinational Readiness Center (JPMRC), where Soldiers independently operated LightCell during live Army training and provided feedback that would shape its development.

JPMRC marked an important threshold in LightCell’s maturation. Through its participation, Mesodyne achieved Technology Readiness Level (TRL) 7, demonstrating a system prototype in an operational environment and reaching what the Army defines as a major step in demonstrated technology readiness. Soldiers learned to operate LightCell in under 10 minutes, while their assessment of its quiet operation, ease of startup, and utility as an alternative to a 5kW generator provided direct user validation. Mesodyne identifies that validation as one of the most important factors in securing \$7 million toward its Series A, with an additional \$4 million subsequently committed.

The validation generated at JPMRC was followed by further defense investment and engagements. Mesodyne secured a \$4.25 million prototype contract with United States Special Operations Command (USSOCOM) supporting Special Operations Forces Acquisition, Technology, and Logistics (SOF AT&L), along with \$3.5 million for cold-weather testing and evaluation with the 11th Airborne Division.

The rapid progression from xTech|Disrupt to JPMRC set the operational tempo for the Army FUZE Program in FY26, and Mesodyne’s trajectory demonstrates why speed at the front-end matters. Moving technology into the dirt with Soldiers creates a continuum between discovery and capability maturation, where Soldier-informed evaluation can drive technical refinement, attract follow-on investment, and position promising solutions for transition. For xTech, that continuity is critical to helping promising technologies maintain a path forward, generating the evidence, Army connections, and follow-on opportunities that can help companies bridge the “valley of death” and ultimately put viable capabilities into the hands of warfighters faster.



CEO OF MESODYNE, VERONIKA STELMAKH, DURING LIVE ARMY TRAINING WITH SOLDIERS AT JPMRC IN HAWAII.

“Winning the xTech|Disrupt competition was a pivotal moment for Mesodyne. It catalyzed our transition from being perceived as a purely R&D-focused startup into a significantly more mature defense technology provider capable of deploying field-ready prototypes for rigorous military exercises. This initial field success created a powerful momentum that directly accelerated our technology development and commercial traction.”

- Mesodyne

ARMY SBIR|STTR

The Army SBIR|STTR Program aligns innovative small businesses with critical U.S. Army priorities to turn over game-changing solutions to our most critical customer—the Soldier. SBIR|STTR helps small businesses overcome challenges to working in government research and development by expanding access to sustained funding and transition pathways.

Originally established by Congress forty-four years ago, the SBIR|STTR program secured a new five-year Congressional reauthorization in April 2026 under the Small Business Innovation and Economic Security Act. This critical extension features new Strategic Breakthrough Awards, through which eligible companies can now unlock milestone-based contracts up to \$60 million over a 48-month period of performance through a single award or a series of awards.

PROGRAM METRICS*
12 SBIR STTR SOLICITATIONS RELEASED IN FY26
TOTAL AWARDS MADE IN FY26: 241 AWARDS TO 206 UNIQUE COMPANIES TOTALING \$288,067,235
• SBIR AWARDS MADE IN FY26: 189 AWARDS TO 159 UNIQUE COMPANIES TOTALING \$219,849,212
• STTR AWARDS MADE IN FY26: 53 AWARDS TO 50 UNIQUE COMPANIES TOTALING \$39,955,928.79
• NON-SBIR STTR CUSTOMER MATCHING FUNDS OBLIGATED IN FY26: \$28,262,095**
TABA: \$1.85M OF TECHNICAL AND BUSINESS ASSISTANCE PROVIDED TO 64 FIRMS IN ADDITION TO CONTRACT AMOUNTS

PHASE III: IN FY26, OVER 180 PHASE III AWARDS WERE MADE WITH OVER \$640M OBLIGATED FOR COMPANIES ACROSS 35 STATES TO TRANSITION OR COMMERCIALIZE TECHNOLOGIES DEVELOPED UNDER THE ARMY SBIR|STTR PROGRAM.

*FY26 numbers reflect the temporary six-month reauthorization pause, with activity resuming following reapproval in April 2026.
**Does not include private sources of matching funds or in-kind contributions from Defense Primes

PROGRAM SPOTLIGHT: ELROY AIR’S CHAPARRAL ADVANCES THROUGH THE SBIR PIPELINE TO OPERATIONAL DEPLOYMENT

Elroy Air entered the Army ecosystem in 2023 by winning the xTech|Autonomy competition, securing a \$235,000 Phase I SBIR for its "Chaparral" platform—a hybrid-electric, near-autonomous Vertical Takeoff and Landing (VTOL) Group IV unmanned aerial systems (UAS) designed to carry 300 to 400 pounds over 300 miles. In 2025, Army SBIR propelled this technology forward with a \$1.9 million Phase II SBIR, enabling Elroy Air to partner with aerial delivery experts at the DEVCOM Soldier Center (DEVCOM SC) under a Cooperative Research and Development Agreement (CRADA) to design a fully integrated, autonomous tactical cargo airdrop pod. This progression culminated in August 2026 with a landmark \$46 million Phase III SBIR contract aimed at scaling production and transitioning the aircraft to operational military utility. To meet this demand, Elroy Air has partnered with Kratos Defense as its U.S. manufacturer, establishing a robust domestic production pipeline to supply high-rate manufacturing of these autonomous heavy-payload systems, directly supporting the Army’s immediate operational testing.

The Chaparral systems are scheduled for deployment in the Army Futures and Concept Command’s Concept Focused Warfighting Experiment Campaign 2027, where they will be evaluated for real-world cargo resupply in austere environments. The aircraft will also be deployed in exercises in 2027 with the Office of Special Warfare (OSW) to test and validate long-range autonomous logistics across contested maritime zones. By transitioning a commercial middle-mile shipping solution into a production-ready, heavy-payload tactical asset, Elroy Air has delivered a vital, low-risk capability that eliminates crewed vertical-lift hazards and significantly eases the logistical burdens of Soldiers.



THE HYBRID-EVTOL CHAPARRAL UAS IS UNIQUELY DESIGNED TO MOVE SUBSTANTIAL VOLUMES OF CARGO BY AIR BETWEEN FLEXIBLE LOCATIONS WITH MINIMAL INFRASTRUCTURE.

TECHNOLOGY MATURATION INITIATIVE (TMI)

The Army FUZE TMI Program rapidly matures and field-tests commercial technologies to bridge the "valley of death" and deliver decisive operational capabilities directly to Soldiers. By aligning theater-specific insertion, joint prototyping, nontraditional innovator acceleration, and tactical unit engagement, TMI delivers a cohesive pipeline from commercial adaptation to tactical integration. To seed this pipeline, TMI releases annual calls for proposals to Army partners, a sourcing mechanism designed to identify the most promising technologies that address high-priority, cross-PAE joint-relevant challenges. The program focuses on targeting systems at Technology Readiness Levels (TRL) 5 or 6 (proven feasibility) and rapidly maturing them to a field-ready TRL 7 for operational demonstrations. Operating as a unified ecosystem, TMI synchronizes priorities with PAEs and PIT partners, utilizing Army dollars as matching "seed money" to secure joint prototyping funds and multiply the overall enterprise investment.

PROGRAM METRICS	
OBLIGATIONS & DISBURSEMENTS (DOLLAR AMOUNT FY FUNDING EXECUTED; NOTE MATCHED/JOINT FUNDS – I.E., APFIT)	\$79M+ OBLIGATED / 98.9% \$28M+ DISBURSED / 36%
PERCENTAGE OF PROJECTS WITH TRANSITION AGREEMENTS IN PLACE	85%
NUMBER OF PROJECTS FUNDED (TRL 5/6 ENTRY)	6
NUMBER OF PROJECTS ACHIEVING TRL 7	8
AVERAGE TIME-TO-TRL 7	18-24 MONTHS
NUMBER OF SOLDIER TOUCHPOINTS	4

PROGRAM SPOTLIGHT: FORT CARSON VALIDATION EVENT

In April 2026, the TMI team partnered with roughly 40 technical experts and Soldiers from the 4th Infantry Division and 10th Special Forces Group for a week-long series of validation exercises at Fort Carson's rugged Agony Hills test ranges. The objective was to systematically harden commercial systems for military application by stress-testing modular UAS advancements, next-generation 5G/ Tactical Scalable Mobile Ad Hoc Network (TSM) mesh networks, and advanced sensor integrations outside the laboratory. By putting prototypes directly into the hands of Soldiers in challenging environments, developers gained unfiltered, actionable feedback on usability and system resilience. This rapid cycle allowed technology teams, such as TRACEComms, to integrate user input into mission planning tools, directly shaping their upcoming hardware deliverables and bridging the gap between commercial innovation and deployable capability.



SOLDIERS PUTTING TOGETHER A MODULAR UAS AT FORT CARSON, CO

ARMY MANUFACTURING TECHNOLOGY (MANTECH)

The Army FUZE ManTech Program, part of the Department of War ManTech enterprise, bridges the gap between lab-scale innovation and full-rate production by maturing manufacturing processes from Manufacturing Readiness Level (MRL) 4 to MRL 7. Rather than funding novel prototypes, ManTech makes process-centric, 1- to 3-year investments to solve critical Army producibility gaps and supply chain limitations. Within the Army FUZE ecosystem, ManTech provides essential value by acting at the manufacturing bridge – ensuring that the advanced technologies developed across innovation pathways can be scaled, manufactured affordably, and integrated into the supply chain. ManTech transitions cost-effective production solutions directly into Programs of Record (PoRs) and the Organic Industrial Base.

PROGRAM METRICS	
ANNUAL BUDGET EXECUTED*	\$67M
TOTAL VALUE OF CONTRACTS AWARDED*	\$27M+
NUMBER OF PROJECT SUBMISSIONS RECEIVED	6
NUMBER OF MANUFACTURING PROCESSES TRANSITIONED TO POR	8
NUMBER OF PROJECTS INITIATED (MRL ≤5)	4
NUMBER OF STATES REPRESENTED BY AWARD RECIPIENTS	17

*Dollar values are approximated.

PROGRAM SPOTLIGHT: NO-CONTACT ELECTROCHEMICAL MACHINING PROCESS

On March 13, 2026, at the Watervliet Arsenal in New York, Army ManTech partnered with DEVCOM Armaments Center's Benét Laboratories, Watervliet Arsenal, Voxel Innovations, and Corrdesa, Inc. to successfully demonstrate a revolutionary no-contact electrochemical machining (ECM) process. During this event, the team successfully cut 48 spiraling rifled grooves down the full length of a 155mm M284 cannon barrel in a single pass. This breakthrough creates an optimized, perfectly bonded surface for advanced protective coatings on modern, hard steel alloys, effectively protecting the bore from extreme thermal and erosive environments to extend cannon longevity for the warfighter.

Army ManTech's strategic investment was the fundamental driving force behind this success, providing the vital resources necessary to mature this cutting-edge ECM technology from a prototype (MRL 4) to a successful system demonstration (MRL 7). By eliminating the recurring costs associated with traditional tool wear, this advancement provides the ability to engineer complex, variable-depth rifling geometries for future artillery development. The technology is now actively transitioning to a production ECM machine at the Watervliet Arsenal.



SELECT ARMY FUZE MANTECH TEAM MEMBERS FROM THE SMALL CALIBER PROJECTILE COST AND RISK REDUCTION PROJECT TEAM RECEIVING A 2025 DEFENSE MANUFACTURING TECHNOLOGY ACHIEVEMENT AWARD (DMTAA) AT THE DEFENSE MANUFACTURING CONFERENCE (DMC)

STRATEGIC INTEGRATION

The Army FUZE Strategic Integration (SI) program serves as the central connective tissue and transition catalyst across the Army's PIT ecosystem by accelerating the transition of promising SBIR|STTR technologies by connecting Phase II, Direct-to-Phase II, Sequential Phase II, and later-stage awardees with Army acquisition organizations, operational stakeholders, and transition partners. SI helps small businesses align mature, mission-relevant capabilities with validated Army requirements; identify viable acquisition and sustainment pathways; and reduce barriers to fielding—bridging the gap between technology development and enduring Army capability.

By actively bridging nontraditional innovators with PAEs, Program Management offices, and Transition Broker Teams (TBT), the Strategic Integration team aligns direct acquisition pull with mature commercial dual-use technologies, establishing clear pathways from prototype demonstrations directly into programs of record and production contracts.

PROGRAM METRICS

FIRST EVER DOW APPLICANT AND AWARD;
\$3.5M AWARD EXECUTED FOR FLUXWORKS WITH DEVCOM GVSC AND OSW CO-FUNDING

4 MAJOR TRANSITION & ENGAGEMENT EVENTS CONDUCTED IN FY26:

- XTECH|OVERWATCH TECHNOLOGY TRANSITION SHOWCASE
- GRACES QUARTERS XTECHAUTONOMY SBIR PHASE II DEMO
- STRATEGIC INTEGRATION OFFICE HOURS
- STRATEGIC INTEGRATION TECHNOLOGY PITCH EVENTS

450+ TOTAL PARTICIPANTS ACROSS MILITARY, INDUSTRY, AND INVESTMENT SECTORS.
ORGANIZATIONS INCLUDED, BUT NOT LIMITED TO, USARMY CPE AE, USARMY CPE AVN, USARMY CPE C2IN, USARMY CPE GROUND, USARMY CPE ISW, USARMY CPE MA, JIOP, G-TEAD

PROGRAM SPOTLIGHT: FLUXWORKS INC. STRATEGIC BREAKTHROUGH AWARD

In August 2026, FluxWorks earned the Army's first ever Strategic Breakthrough Award, marking an early milestone for a new approach to accelerating high-potential technologies from innovation to operational integration. The \$3.5 million award is a joint co-investment by the Office of the Under Secretary of War for Research and Engineering's Accelerated Research for Transition program and the U.S. Army DEVCOM Ground Vehicle Systems Center.

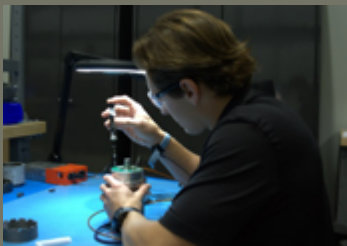
Executed by the Army's Pathway for Innovation and Technology Army FUZE Office, the investment will accelerate FluxWorks' contactless magnetic gear technology, which replaces traditional mechanical gear teeth with magnetic field-based transmission, toward integration on autonomous ground vehicles. Additional Fiscal Year 2027 funding is anticipated by private investors, GVSC, and the Army SBIR program to further support technology transition and scaling, subject to applicable approvals and investment decisions. The award moved from proposal submission to contract execution in just 47 calendar days—nearly twice as fast as the 90-day statutory benchmark. The timeline demonstrates how the Army can transition promising commercial technology at the speed needed to maintain operational advantage while establishing a pathway for follow-on investment and broader adoption.

FluxWorks' path reflects the kind of end-to-end modernization pipeline the Army seeks to enable:

- **Discovery:** Identified through the Army FUZE xTech prize competitions.
- **Maturation:** Advanced through Phase I and Phase II prototype development and validation under the Army FUZE SBIR|STTR pipeline.
- **Strategic Scaling:** Selected as an early Strategic Breakthrough award recipient to accelerate its contactless magnetic gear technology integration on autonomous ground vehicles.



FLUXWORKS' CELESTIAL GEAR™ DELIVERS ELEGANT, EFFICIENT, AND CONTACTLESS POWER TRANSMISSION



A FLUXWORKS' TEAM MEMBER AT WORK CREATING THEIR MAGNETIC MOTION TECHNOLOGY

PRIVATE CAPITAL INVESTMENTS

One of the key drivers of the Army FUZE value proposition is how it applies a venture capitalist mindset to accelerate how the Army discovers, evaluates, and transitions emerging technologies. Rather than relying on traditional, linear development pathways, FUZE adopts a model grounded in broad discovery, targeted early investment, rapid validation, and disciplined scaling. This approach allows the enterprise to identify promising dual use innovations earlier, assess mission relevance faster, and direct resources to solutions with the strongest operational return.

AT ITS CORE, FUZE'S VENTURE-DRIVEN STRATEGY EMPHASIZES FOUR PRINCIPLES

- 01 BROAD DISCOVERY:** Casting a wide net across commercial, academic, and nontraditional markets to surface frontier technologies that may not yet be visible to the defense enterprise.
- 02 TARGETED INVESTMENT:** Placing early, calculated funding to mature concepts quickly, reduce technical risk, and validate operational fit through Soldier-centered feedback.
- 03 DOUBLING DOWN ON WINNERS:** Accelerating high potential capabilities with deeper investment, enhanced experimentation opportunities, and coordinated transition support.
- 04 FAIL FAST, LEARN FASTER:** Quickly pivoting away from solutions that do not meet mission needs, allowing resources to be reallocated toward technologies that demonstrate real promise.

ARMY FUZE PRIVATE CAPITAL TEAM

Within Army FUZE, the Private Capital team acts as a bridge for small businesses with dual-use and high TRL technologies to accelerate innovation at scale. FUZE identifies and shapes potential; private capital drives commercial expansion; and the combined momentum ensures Soldiers receive capable, relevant technologies at the speed required for the modern battlefield.

The core mission of the Private Capital team is to better facilitate the flow of private capital into high-priority technology areas that directly impact the Army modernization enterprise and enable high-impact warfighting capabilities.

This blended model strengthens the defense industrial base, diversifies suppliers, and creates faster more resilient pathways to production. FUZE's early validation reduces uncertainty for private investors, enabling them to commit resources earlier and with greater confidence.



ARMY FUZE PRIVATE CAPITAL INTEGRATOR LTC SAM SPENCER-PITTMAN INTRODUCING ARMY WATERCRAFT AND UNMANNED SURFACE VEHICLES PANEL DURING THE ARMY DEMAND SIGNAL FORUM IN WASHINGTON D.C.

PROGRAM METRICS

1000+ TOUCHPOINTS WITH INDUSTRY (STARTUPS, SMALL BUSINESSES, ETC.) IN FY26
325+ QUARTERLY ENGAGEMENTS WITH VENTURE CAPITAL AND PRIVATE CAPITAL STAKEHOLDERS IN FY26

3 PRIVATE CAPITAL HOSTED EVENTS IN FY26

- **300+** ATTENDEES - 28 APR ARMY DEMAND SIGNAL FORUM SPRING EVENT – PALO ALTO, CA
- **25** INVESTOR PARTICIPANTS - 2 SEP DATA ROOM – CPE AUTONOMY – WASHINGTON, D.C.
- **383** ATTENDEES - 10 SEP ARMY DEMAND SIGNAL FORUM FALL EVENT – WASHINGTON, D.C.



FUZE CONTRACTING CENTER

The FUZE Contracting Center is accelerating how innovation reaches the Army. For many emerging companies, entering the federal contracting world can feel daunting. While each solicitation defines the contracting mechanism, the Contracting Center helps companies understand exactly what is required, what to expect, and how to compete effectively, giving them confidence to participate and succeed.

One of the FUZE Contracting Center's most significant contributions is speed by streamlining processes and tightening coordination across mission, technical, and contracting teams. This rapid timeline not only reduces administrative burden for companies, it brings new capabilities to Soldiers faster than ever before. For the Army, the Contracting Center ensures that solutions sourced through FUZE can transition more smoothly into acquisition pathways. For industry, it creates a more transparent and predictable environment where innovators can focus on showcasing their technology instead of navigating contracting hurdles. Together, these efforts strengthen the Army's innovation pipeline, helping the most promising capabilities advance quickly, effectively, and with a clearer path from idea to impact.

FUZE FOREIGN RISK EVALUATION TEAM

The FUZE Foreign Risk Evaluation Team ensures that every company entering the Army's innovation pipeline is secure, trustworthy, and prepared to operate in a national security environment. For innovators who are new to engaging with the Army, the team serves as an essential safeguard that reviews key aspects of a business, including ownership, partnerships, security posture, and compliance with federal requirements. This process helps protect Army missions and ensures that emerging technologies do not introduce vulnerabilities.

For industry partners, this process demystifies Army expectations and makes engagement more predictable. For investors, it signals credible progress based on operational evidence. For the Army, it ensures that only the most viable, scalable, and mission aligned technologies advance, allowing modernization decisions to be made faster and with greater clarity.

FY26: A YEAR OF ACCELERATION

Army FUZE's inaugural year was marked by significant acceleration and innovation across the U.S. Army. In FY26, FUZE broadened its reach across the defense innovation landscape and strengthened how the Army identifies, shapes, and advances emerging technologies. FUZE increased the pace of discovery and engagement by participating in national forums, hosting competitive showcases, and meeting directly with industry, academic, and investment partners who influence the future of dual use innovation.

Throughout the year, FUZE strengthened its commitment to Soldier-centered development. Soldier exercises placed emerging technologies “in the dirt”, into operationally realistic environments across the United States, Europe, and the Indo-Pacific under the same pressures and conditions they face in real missions. This hands-on experience ensures each solution is challenged, validated, and shaped by the Soldier. By enabling Soldiers to work directly with new capabilities in these environments, FUZE captures early feedback that results in confirmed operational relevance and clearer pathways for transition.

Together, these activities reflect a year in which FUZE gained momentum, expanded access for innovators, and strengthened the Army's ability to move promising capabilities forward with greater speed and clarity. The following sections present FY26's key events, engagements, and Soldier led activities in sequence, paired with visuals that illustrate how the enterprise advanced innovation throughout its first year.

“FY26 was a true inflection point for the Army.

We accelerated innovation across every part of the early-stage ecosystem—expanding discovery, deepening Soldier-centered testing, and proving that commercial-speed development can coexist with disciplined acquisition. By not only establishing but firmly asserting Army FUZE as the enterprise engine, we created the continuity and momentum needed to move technologies from concept to field far faster than ever before. This year demonstrated that when the Army synchronizes demand, capital, and experimentation, we can deliver transition-ready capability at a tempo that matches the pace of modern conflict.”

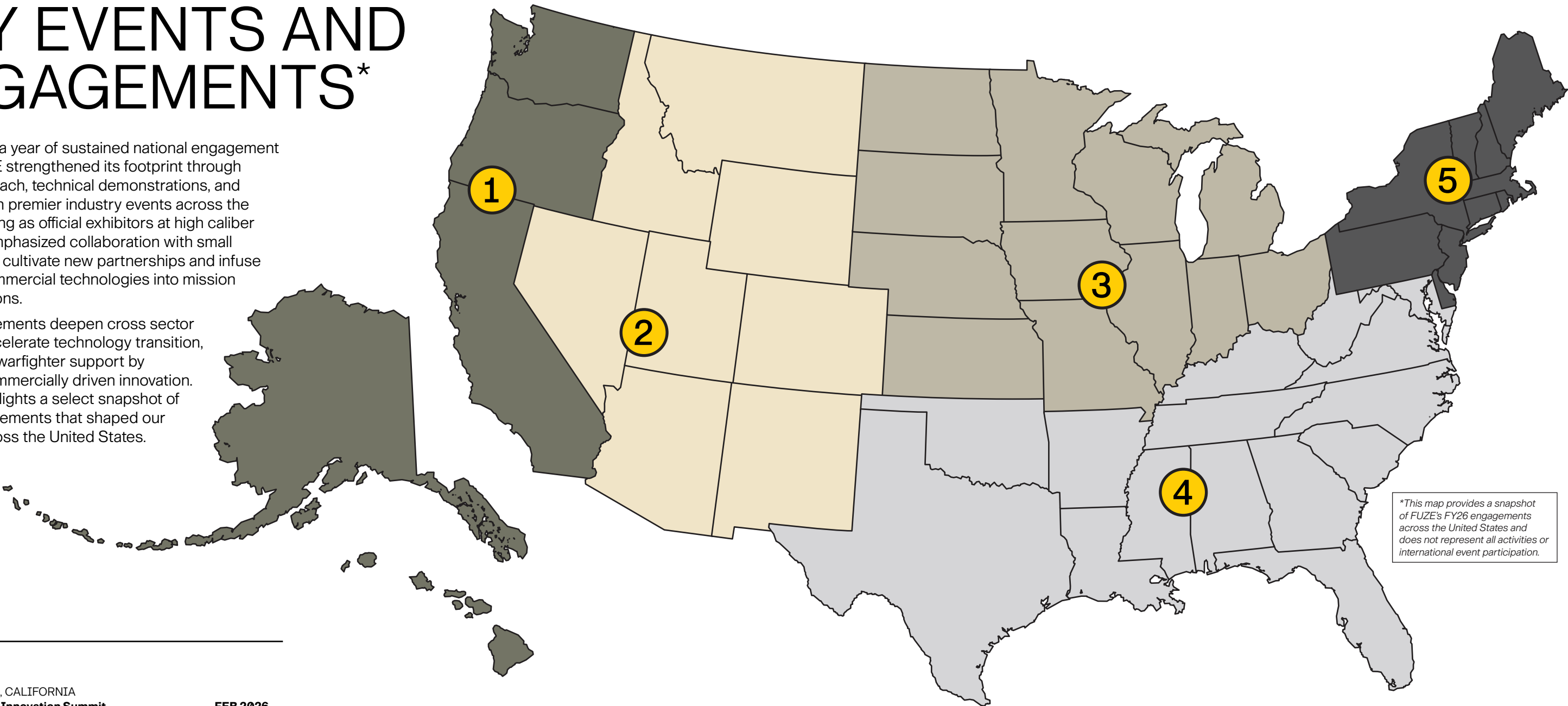
- Dr. Matt Willis, Director of Army FUZE



KEY EVENTS AND ENGAGEMENTS*

FY26 marked a year of sustained national engagement as Army FUZE strengthened its footprint through focused outreach, technical demonstrations, and participation in premier industry events across the country. Serving as official exhibitors at high caliber forums, we emphasized collaboration with small businesses to cultivate new partnerships and infuse innovative commercial technologies into mission aligned solutions.

These engagements deepen cross sector alignment, accelerate technology transition, and enhance warfighter support by advancing commercially driven innovation. This map highlights a select snapshot of the key engagements that shaped our presence across the United States.



① WEST		
LA QUINTA, CALIFORNIA		
Warfighter Innovation Summit		FEB 2026
PALO ALTO, CALIFORNIA		
Army Demand Signal Forum Spring 2026		APR 2026
SAN DIEGO, CALIFORNIA		
TEVCON 2026		APR 2026
SAN FRANCISCO, CALIFORNIA		
SPIE Photonics West	JAN 2026	
VC Roadshow San Francisco	JAN 2026	
HONOLULU, HAWAII		
POST 2026		MAR 2026

② MOUNTAIN		
SCOTTSDALE, ARIZONA		
Manifest West 2026		FEB 2026
COLORADO SPRINGS, COLORADO		
National Security Capital Summit		AUG 2026
LAS VEGAS, NEVADA		
CES 2026		JAN 2026

③ MIDWEST		
CHICAGO, ILLINOIS		
FUZE Private Capital Roadshow		MAR 2026
AMES, IOWA		
Senator Ernst Entrepreneurship Expo		JUN 2026
NOVI, MICHIGAN		
GVSETS		AUG 2026

④ SOUTH		
HUNTSVILLE, ALABAMA		
INNOVATE 2026		JUL 2026
MIAMI, FLORIDA		
eMerge Americas National Security Summit		APR 2026
ORLANDO, FLORIDA		
Defense Manufacturing Conference 2026		MAR 2026

④ SOUTH (CONT'D)		
TAMPA, FLORIDA		
SOF Week 2026		MAY 2026
FORT CAMPBELL, KENTUCKY		
Joint Advanced Manufacturing Symposium		AUG 2026
RALEIGH, NORTH CAROLINA		
TechConnect World 2026		MAR 2026
AUSTIN, TEXAS		
TECTONIC DEFENSE SUMMIT		MAR 2026
FED SUPERNOVA		AUG 2026
ARLINGTON, VIRGINIA		
Loitering Munitions USA Conference		MAY 2026
CHANTILLY, VIRGINIA		
USSOCOM Innovation Foundry Event		OCT 2025
TYSONS CORNER, VIRGINIA		
Baird Defense and Government		NOV 2025

WASHINGTON, D.C.		
APEX Defense		JAN 2026
SPIE Defense and Security		APR 2026
Army Demand Signal Forum Fall		SEP 2026
Defense Tech Connect 2026		SEP 2026
CDAO Defense and Security 2026		SEP 2026
AUSA 2025		OCT 2025

⑤ NORTH		
BOSTON, MASSACHUSETTS		
Boston Innovation Summit		FEB 2026
NEW YORK, NEW YORK		
New York Tech Week		JUN 2026

EVENT SPOTLIGHT:

ARMY DEMAND SIGNAL FORUMS

BRIDGING THE GAP BETWEEN OPERATIONAL DEMAND, VENTURE CAPITAL, AND RAPID TACTICAL DELIVERY

First launched in 2025, the Army's Demand Signal Forum (ADSF) has become one of the most important mechanisms for communicating clear, actionable modernization priorities to industry and private capital stakeholders. At each event, mission owners present real Army problem sets, from autonomy and robotics to contested logistics, fires, sensing, and counter UAS, giving innovators and investors an early view into where the Army is driving mission critical change. These forums are designed to reduce uncertainty around government demand, which is often a key barrier to private investment, while ensuring that both technology creators and capital providers have aligned, transparent insight into the Army's evolving operational needs. ADSFs operate as a direct bridge between operational demand and the innovation ecosystem, enabling emerging capabilities to move from concept to contract far faster than traditional pathways.



ARMY FUZE DIRECTOR DR. MATTHEW WILLIS PARTICIPATING IN A PANEL AT THE APRIL 2026 ADSF IN PALO ALTO, CA

APRIL 2026

The Spring 2026 Demand Signal Forum continued to advance the momentum from the Fall 2025 iteration by sharpening the Army's future focused priorities and creating tighter alignment with the innovators and investors positioned to deliver them. Mission owners focused on challenges tied to future Indo Pacific operations, highlighting mission critical needs in contested logistics, long range fires, autonomous systems, sensing, and resilient command and control.

Leaders emphasized that the Army is actively redesigning procurement and integration pathways to move capability faster, reduce friction across handoffs, and accelerate operational impact. Innovators received direct guidance on near term integration targets and transition opportunities. Private capital partners engaged in candid discussions about where investment can meaningfully compress timelines and bring disruptive technology to Soldiers faster.

The Spring 2026 forum demonstrated the value of synchronized demand, technology, and capital. Multiple emerging capabilities advanced toward maturation pipelines, and alignment across Army organizations, partners, and private sector innovators strengthened around the Army's highest priority problem sets.

SEPTEMBER 2026

The Fall 2026 Demand Signal Forum marked a pivotal one-year milestone, returning to the very event where Army FUZE was first announced to the public in 2025. One year after outlining a vision to break through procedural inertia, the forum demonstrated undeniable operational momentum across the enterprise, drawing more than 350 attendees. It showcased how Army FUZE—now firmly established as an integral pillar of the PIT—has translated vision into execution, compressing contracting timelines from eighteen months to fewer than sixty days and placing dual-use commercial prototypes directly into the hands of operational warfighters.

Throughout the event, mission owners delivered clear, unfiltered demand signals to founders, venture partners, and acquisition professionals, removing the guesswork from defense collaboration. These insights spanned critical domains including Command & Control (C2), Fires, Contested Logistics, and Autonomous Systems.

By articulating the Army's most urgent operational challenges in commercial terms, the forum demonstrated how aligning private capital with defense priorities de-risks early-stage development and eliminates the traditional "valley of death." It reaffirmed the Demand Signal Forum as the premier venue for commercial alignment—proving that when the Army communicates with clarity and speed, the entire innovation ecosystem can move decisively to deliver overmatch at the tactical edge.



HONORABLE BRENT G. INGRAHAM — ASSISTANT SECRETARY OF THE ARMY FOR ACQUISITION, LOGISTICS, AND TECHNOLOGY, WITH OPEN REMARKS TO WELCOME ARMY DEMAND SIGNAL FORUM ATTENDEES



IN THE DIRT: SOLDIER EXERCISES

“These events are a trifecta of learning and a trifecta of benefits for all involved... The vendors get to learn what it really means to go from their labs, their backyard, to the real dirt. The Soldiers get to share their lessons learned and show how we really fight, and they get to shape the Army’s capabilities and modernization. And we as an enterprise...get to learn what works, what doesn’t work, who is responsive, what is going to be the next piece of kit that we throw into the box.”

- COL Shermoan Daiyaan, Director of Army PIT

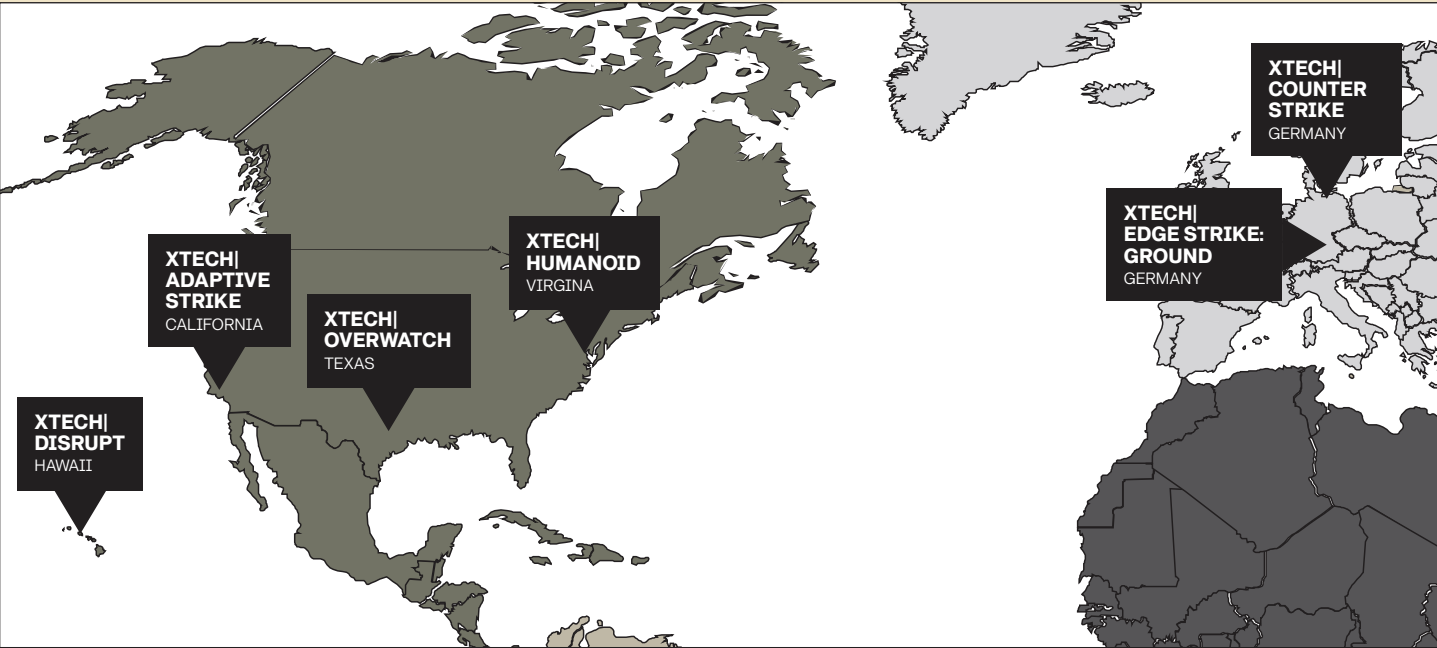
Throughout FY26, Army FUZE advanced a series of Soldier exercises designed to transform bold ideas into battlefield-ready capabilities. These events served as critical proving grounds where emerging technologies moved beyond the lab and into realistic operational environments, empowering Soldiers to shape, refine, and validate solutions aligned to Army modernization priorities. Each exercise placed prototypes directly in the hands of end users, enabling rapid, iterative feedback that accelerates transition and strengthens acquisition confidence. These exercises demonstrated how early, continuous Soldier touchpoints de-risk transition and support scalable integration into Programs of Record. FY26 Soldier exercises efforts underscored a core FUZE principle: innovation must deliver outcomes that matter in the field.



SOLDIERS AT THE GRAFENWÖHR TRAINING AREA IN GERMANY DURING THE XTECH|EDGE STRIKE: GROUND SOLDIER EXERCISE. FOLLOWING THIS EXERCISE, THERE WERE A TOTAL OF 14 TECHNOLOGIES TESTED, 10 MASTER BUSINESS AGREEMENTS SECURED, AND 8 KITS LEFT FOR FURTHER ASSESSMENTS

FY26 SOLDIER EXERCISES*	
XTECH OVERWATCH	XTECH DISRUPT
DATES: October 2025 LOCATION: Bryan, Texas FOCUS AREAS: Autonomous Unmanned Systems (UAV, UGV, Stationary Sensors); Collaborative/Mission-Focused Autonomy; UGV and UAS Payloads; Secure Communications and Networking; Human-Machine Interface (HMI) for Effective Decision-Making; Resilient Robotics for Adaptive Terrain Navigation; Edge Computing for Onboard Processing	DATES: November 2025 LOCATION: Joint Pacific Multinational Readiness Center (JPMRC) Hawai'i FOCUS AREAS: Electronic Warfare (EW); Power Generation/Management/Storage; Unmanned Aerial Systems (UAS); Counter-Unmanned Aerial Systems (C-UAS)
XTECH COUNTER STRIKE	XTECH EDGE STRIKE: GROUND
DATES: November 2025 LOCATION: Putlos, Germany FOCUS AREAS: Passive UAS Detection; Active UAS Detection; Defeat of UAS; Threat-simulated UAS	DATES: March 2026 LOCATION: Grafenwöhr, Germany FOCUS AREAS: Ground Payload Delivery System; Uncrewed, Automated, Modular Ground Platform; Containerized Ground Launched Effect System; Autonomous Minefield System; Autonomous Entrenching & Obstacle System
XTECH HUMANOID	XTECH ADAPTIVE STRIKE
DATES: September 2026 LOCATION: Quantico, Virginia FOCUS AREAS: Baseline Humanoid System; Advanced Humanoid Subsystems	DATES: June 2026 Semifinals; Finals Scheduled for FY27 LOCATION: Fort Irwin, California FOCUS AREAS: Extended On-Station Time and Range for Medium/Long-Range Reconnaissance (MRR/LRR); Affordable Drones and Loitering Munitions for Scaled Operations; Power Generation for Ground Units with sUAS; Counter-Unmanned Aerial Systems (C-UAS) for Soldier Operations

*This list highlights a select set of FY26 Soldier Exercises to illustrate the breadth of operational environments and focus areas, but does not represent the full scope of Soldier-led activities conducted throughout the year.



ON THE HORIZON: FY27 AND BEYOND

As Army FUZE enters FY27, the enterprise is preparing for a new phase of accelerated modernization.

Building on the momentum of its inaugural year, FUZE will expand how it discovers emerging technologies, strengthens Soldier-centered development, and integrates commercial innovation across the Army's broader modernization architecture. The year ahead will focus on deepening collaboration, sharpening transition pathways, and increasing the speed at which promising dual-use solutions move toward operational relevance. By broadening engagement with commercial, academic, and nontraditional partners, FUZE will continue creating more accessible and predictable entry points into the defense innovation ecosystem, positioning external innovators for earlier alignment with validated military needs.

A major driver for this momentum in FY27 is closer synchronization across the PIT. The broader PIT ecosystem is aligning around decisive mission threads—specifically C2 / Counter C2, All Arms Maneuver, Cross Domain Fires, Formation Based Layered Protection, and Adaptive Sustainment. These mission threads provide operational focus and enterprise-wide synergy, establishing clear, unified demand signals that guide how the Army identifies, evaluates, and accelerates emerging capabilities. Within this collaborative framework, organizations across the PIT, including FUZE, are orienting their activities to ensure commercial tech discovery and rapid prototyping directly reinforce these operational imperatives.

Across the PIT, priority focus areas in maneuver and lethality emphasize equipping autonomous robotic breaching and terrain-shaping capabilities utilizing integrated air and ground platforms at the Corps level. Concurrently, efforts in layered protection concentrate on prototyping autonomous counter-UAS Modular Open Systems Approach (cUAS MOSA) architectures alongside enhanced vehicle signature-management and camouflage capabilities. In the fires and spectrum domains, the PIT is advancing deliberate and dynamic targeting solutions—including containerized missiles, rockets, and cost-efficient munitions at the Army Service Component Command (ASCC) level, as well as Long-Range One-Way Attack Beyond-horizon Offensive Lethality & Targeting (BOLT) at the Corps level. Securing the multi-domain battlespace also centers on fielding scalable families of components for Electronic Warfare at the ASCC level and establishing Joint Network Control Centers to modernize command networks at the Corps echelon.

Within this overarching PIT focus, FUZE plays a vital role by surfacing commercial solutions that intersect with these capability targets and providing the Soldier touchpoints needed to test them, giving Soldiers hands-on opportunities to pressure-test capabilities and shape technical maturation from the outset. In parallel, FUZE will strengthen enterprise decision insight by refining how maturity, manufacturability, and operational readiness are evaluated, equipping leaders across the PIT with the data necessary to transition validated technologies into enduring Army programs.

FY27 represents an inflection point to transition proven processes, align with cross-enterprise PIT priorities, and ensure Soldiers remain at the center of the capabilities developed for tomorrow's fight.

"In just one year, Army FUZE has demonstrated what happens when defense operates with the clarity, urgency, and precision of a venture firm... Operating as an integral pillar of the Pathway for Innovation and Technology (PIT), Army FUZE is not an experiment; it is the proven connective tissue uniting private capital, innovative startups, and operational force modernization."

- Dr. Matt Willis, Director of Army FUZE



CONNECT WITH US

Army **FUZE** operates with the urgency of now to accelerate technology to Soldiers and close the Army's most critical capability gaps. Connect with us to learn more about FUZE's mission, access resources that support your work, and stay informed on upcoming milestones.

Together, we're driving the future of Army innovation forward.

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